



Summary Report of Consolidated Financial Results for the First Half of the Fiscal Year Ending February 28, 2010

October 6, 2009

Listed company name: AEON DELIGHT CO., LTD.

Listed exchanges: Tokyo Stock Exchange and Osaka Securities Exchange (First Section)

Stock code: 9787

URL <http://www.aeondelight.co.jp>

Representative: (Title) President and CEO

(Name) Yuiken Tsutsumi

Contact: (Title) General Manager, Delight Communication Dept.

(Name) Masatoshi Sashie TEL +81-6-6260-5632

Planned date for filing of quarterly financial statements: October 14, 2009

Planned date for commencement of dividend payments: November 13, 2009

(Any amount less than one million yen has been rounded down.)

1. Consolidated Results for the First Half of the Fiscal Year Ending February 28, 2010 (from March 1, 2009 to August 31, 2009)

(1) Consolidated Operating Results (cumulative)

(Figures expressed as a percentage represent year-on-year changes.)

	Net Sales		Operating Income		Ordinary Income		Net Income	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Six months ended August 31, 2009	72,856	—	4,882	—	4,856	—	2,591	—
Six months ended August 31, 2008	73,265	8.1	5,073	28.9	4,979	29.9	2,702	29.9

	Net Income per Share	Diluted Net Income per Share
	Yen	Yen
Six months ended August 31, 2009	65.32	65.23
Six months ended August 31, 2008	68.12	68.08

(2) Consolidated Financial Position

	Total Assets	Net Assets	Shareholders' Equity Ratio	Net Assets per Share
	Millions of yen	Millions of yen	%	Yen
As of August 31, 2009	47,135	29,293	61.7	732.52
As of February 28, 2009	49,035	28,079	54.1	669.28

(Reference) Shareholders' equity As of Aug. 31, 2009: 29,059 million yen As of Feb. 28, 2009: 26,550 million yen

2. Dividends

(Record Date)	Dividends per Share				
	End of the 1 st Quarter	End of the 2 nd Quarter	End of the 3 rd Quarter	Year-end	Annual
	Yen	Yen	Yen	Yen	Yen
Year Ended February 28, 2009	—	10.00	—	12.00	22.00
Year Ending February 28, 2010	—	12.00			
Year Ending February 28, 2010 (Forecast)			—	15.00	27.00

Note: Adjustments to dividend forecast made during the second quarter of the current fiscal year: Yes

3. Forecast of Consolidated Results for the Year Ending February 28, 2010 (from March 1, 2009 to February 28, 2010)

(Figures expressed as a percentage represent year-on-year changes.)

	Net Sales		Operating Income		Ordinary Income		Net Income		Net Income per Share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full-year	150,000	3.0	10,100	1.5	9,900	0.9	5,200	6.6	131.08

Note: Adjustments to consolidated results forecast made during the second quarter of the current fiscal year: None

4. Other Remarks

(1) Changes in significant subsidiaries during the period (changes in specified subsidiaries : None resulting in a change in the scope of consolidation)

[Newly included: – (Company name:) Excluded: – (Company name:)]

Note: Following the acquisition of shares in Kankyouseibi Co., Ltd. in October 2008, the Company acquired shares in Do Service Co., Ltd. on April 1, 2009, and included this firm in the scope of consolidation.

(2) Application of simplified accounting methods and accounting methods specific to the : Yes preparation of quarterly consolidated financial statements:

[Note: For more details, please refer to “5. Other Remarks” in the “Qualitative Information and Financial Statements” section on page 6.]

(3) Change in accounting principles and procedures, and the methods of presentation used in the preparation of quarterly consolidated financial statements (matters to be described in the section for “changes in significant items that constitute the basis for preparing quarterly consolidated financial statements”)

1) Change arising from revisions of : Yes accounting standards

2) Change due to reasons other than : No those described in “1)” above

[Note: For more details, please refer to “5. Other Remarks” in the [Qualitative Information and Financial Statements] section on page 6.]

(4) Number of shares issued (common stock)

1) Number of shares issued at end of period (including treasury stock)

As of Aug. 31, 2009:	41,400,000	As of Feb. 28, 2009:	41,400,000
	shares		shares

2) Number of treasury shares at end of period:

As of Aug. 31, 2009:	1,729,736 shares	As of Feb. 28, 2009:	1,729,647
			shares

3) Average number of shares during the period (quarterly cumulative)

Six months ended	39,668,346	Six months ended	39,670,587
Aug. 31, 2009:	shares	Aug. 31, 2008:	shares

* Information concerning proper use of financial forecasts and other special instructions

(1) Effective from fiscal year ending February 28, 2010, the Company applies the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No.12) and the "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14). The Company also prepares its quarterly consolidated financial statements in accordance with the "Regulations on Quarterly Consolidated Financial Statements."

(2) The financial forecast provided in the preceding section was prepared based on the information available as of the time of publication of this report. Actual results may differ from the forecast due to various factors that may arise in the future. For information on financial forecasts, please refer to “3. Qualitative Information on Consolidated Financial Forecast” in the “Qualitative Information and Financial Statements” section on page 5.

[Qualitative Information and Financial Statements]

1. Qualitative Information on Consolidated Operating Results

During the first half of the current fiscal year (from March 1, 2009 to August 31, 2009), the operating environment remained difficult for businesses amid the murky economic outlook that has prevailed since last year. Though government stimulus measures worked in some areas, overall economic conditions continued to be unpredictable. Against this backdrop, the AEON Delight Group (“AEON Delight” or the “Company”) implemented the following measures from the beginning of the current fiscal year. As a result, the Company has generally been able to maintain its performance within the range initially assumed.

AEON Delight, while implementing an organizational change effective March 1, 2009 to reinforce its sales function and to enable it to respond appropriately to changing needs, took an aggressive marketing approach to businesses which were increasingly conscious of the cost of facility management. Through such efforts, the Company entered into business relationships with a wider range of customers with the objective of providing its services for various types of buildings, including global enterprise office buildings, facilities related to major electronics manufacturers, nation-wide amusement facilities, and commercial facilities in the JR Group’s station buildings.

In addition, the Company actively put forward comprehensive proposals for customers on how to reduce environmental impacts from the standpoint of a building maintenance specialist with the aim of expanding its business in the field of environmental load reduction. As part of this approach, the Company promoted ways of reducing energy costs to customers, for example, by switching over to energy-saving devices and operating such devices efficiently. Further, the Company developed a framework to support the marketing and construction of solar energy generation systems for residential use based on the business tie-up formed between AEON Co., Ltd. and KYOCERA Corporation, viewing this task as an opportunity to expand its business in the new field.

Meanwhile, AEON Delight has been developing new standards for cleaning services since last year, and in the first half of the current fiscal year, the Company boosted the profitability of its cleaning service business through a nation-wide horizontal roll-out of a new cleaning service model. The Company also achieved higher productivity by identifying problems in each organizational unit on the basis of man-hour productivity and promoting changes in working styles to address these problems, while enhancing its efforts to realize optimal contract prices based on cost accounting and raise the profitability of poorly performing facilities.

After making Kankyouseibi Co., Ltd. its subsidiary through share acquisition on October 1, 2008, AEON Delight acquired, on April 1, 2009, 40% of the outstanding shares in Do Service Co., Ltd., which is a significant player in the provision of cleaning services for small-scale commercial facilities including convenience stores, thereby enabling the Company to provide a full line of services for small to large commercial facilities.

In the meantime, amid the continuing difficult environment for customers, demands for cost reduction through a review of specifications increased among some customers, while on the other hand, the effect of the system consolidation implemented along with the management integration in the fiscal year ended February 28, 2007 filtered down through the organization. As a result, the Company posted consolidated net sales of 72,856 million yen (98.5% versus performance forecast, and 99.4% versus the same period of the previous fiscal year), operating income of 4,882 million yen (99.6% and 96.2%), ordinary income of 4,856 million yen (101.2% and 97.5%), and net income of 2,591 million yen (104.5% and 95.9%) for the first half of the current fiscal year.

Results by business segment are summarized below.

The Building Management segment as a whole generated net sales of 70,214 million in total (99.8% versus the same period of the previous fiscal year), comprising 21,227 million yen (101.5%) from facility management services, 17,328 million yen (94.9%) from security services, 23,071 million yen (111.5%) from cleaning services, and 8,585 million yen (81.8%) from construction work. As for the performance of facility management services and cleaning services, the contribution of Kankyouseibi Co., Ltd. and Do Service Co., Ltd. which were included in consolidation for the first time was noticeable amid the continuous strong demands from customers for lower costs. Looking at construction work, there were signs of customers postponing the implementation of scheduled capital investments. Net sales from other operations stood at 2,642 million yen (90.6% versus the same period of the previous fiscal year).

Note: The year-on-year comparison data included in the “Qualitative Information on Consolidated Operating Results” section are provided for the purpose of reference only.

2. Qualitative Information on Consolidated Financial Position

Total assets as of August 31, 2009 decreased by 1,900 million yen (3.9%) compared with the balance at the end of the previous fiscal year to 47,135 million yen. The main reason for this was a decrease of 1,278 million yen in cash and deposits, a decrease of 900 million yen from the return of deposits for consumption under bailment arrangements to affiliates, and a decrease of 295 million yen from amortization and recording of goodwill, partially offset by gain on revaluation of investment securities amounting to 678 million yen.

Liabilities decreased by 3,113 million yen (14.9%) from the balance at the end of the previous fiscal year to 17,842 million yen. The decrease is attributable primarily to the repayment of funds raised via liquidation of future receivables amounting to 1,500 million yen, and a decrease of 1,062 million yen in accounts payable.

Net assets increased by 1,213 million yen (4.3%) from the balance at the end of the previous fiscal year to 29,293 million yen. This resulted mainly from an increase of 2,591 million yen in retained earnings from the posting of net income for the first half of the current fiscal year, partially offset by a decrease of 476 million yen in retained earnings due to dividend payments, and a decrease of 1,502 million yen in minority interests due to the acquisition of additional shares in consolidated subsidiaries.

As a result, the shareholders' equity ratio went up from 54.1% at the end of the previous fiscal year to 61.7% as of August 31, 2009.

Cash Flows

The balance of cash and cash equivalents (hereinafter referred to as "cash") as of August 31, 2009 decreased by 1,348 million yen (19.3%) compared to the balance at the end of the previous fiscal year, as an increase of 4,782 million yen in income before income taxes was more than offset by a decrease of 2,336 million yen due to the payment of corporate income taxes, a decrease of 1,608 million yen from the acquisition of additional shares in consolidated subsidiaries, and a decrease of 1,500 million yen due to the repayment of funds raised from liquidation of future receivables.

As a result, the cash balance as of August 31, 2009 stood at 5,621 million yen. Summarized below are cash flows broken down into categories and their underlying factors in the first half of the current fiscal year.

(Cash flows from operating activities)

Net cash provided by operating activities in the first half of the current fiscal year was 2,275 million yen. Primary contributing factors to the net cash inflow were income before income taxes of 4,782 million yen posted for the first fiscal half, and a decrease of 689 million yen in trade receivables, which was partially offset by a decrease of 2,336 million yen due to the payment of corporate income taxes, a decrease of 868 million yen in accounts payable, and a decrease of 752 million yen in trade payables.

(Cash flows from investing activities)

Net cash provided by investing activities in the first fiscal half was 81 million yen. Major factors behind the net cash inflow were an inflow of 900 million yen from the expenditure on and return of deposits for consumption under bailment arrangements with affiliates, an inflow of 715 million yen from the refund of time deposits, and an outflow of 1,608 million yen for the acquisition of additional shares in consolidated subsidiaries.

(Cash flows from financing activities)

Net cash used in financing activities in the first fiscal half was 3,708 million yen. This resulted principally from an outflow of 15 million yen for the repayment of funds raised via liquidation of future receivables, a net decrease of 1,031 million yen in short-term loans, and a repayment of long-term loans of 684 million yen.

3. Qualitative Information on Consolidated Financial Forecast

Regarding its earnings projection for the current fiscal year, AEON Delight has not changed its forecast announced on April 6, 2009. While the economic environment is expected to remain tough, the Company has built a new organizational structure, and aims to tackle the following tasks.

(Increase in operating revenues)

On September 1, 2009, AEON Delight reviewed its organizational structure and the responsibilities of individual directors in an attempt to strengthen its marketing operations. Under the new structure, the Company will offer proposals through various channels in a proactive manner. Meanwhile, with the aim of once again paying due heed to customer opinions to rebuild a bridge with customers, all the more because we are in a difficult environment, the Company has been running a “*goyokiki* (order-taking) campaign,” thereby promoting activities to offer proposals from the customer’s point of view. Overseas, the Company is preparing to expand its Beijing-based operations into other parts of China.

(Environmental load reduction initiatives)

On September 1, 2009, AEON Delight established its “Environmental Business Division” with the aim of developing the Company’s environmental load reduction business into the fourth pillar of the AEON Delight Group, and intends to develop new service menus for environmental load reduction while further enhancing its ongoing initiatives in this area. The Company will also build a structure for the construction of solar photovoltaic power generation systems for residential use, by creating a “Solar Power Promotion Project Team” under the control of the Environmental Business Division.

(Further improvement in profitability)

The Company expects that its ongoing efforts to implement a horizontal roll-out of its cleaning service model and to optimize contract prices will have positive effects on its performance from the third quarter onwards as well. The Company remains committed to promoting such efforts in the future.

(Innovation/quality improvement)

Following the undertakings in cleaning services, the Company, in a bid to establish a new “AEON Delight Model” that combines both quality and efficiency in facilities management and security services, set up a new Facility Service Team and a Security Service Team under the control of the Operation Improvement Division as part of the organizational changes effective September 1, 2009. With the aim of promoting innovation and establishing service engineering in the context of practical application through industry-government-academia collaboration, the Company is also proceeding with preparations as planned to start operation in February 2010 of its research and training facilities, “AEON Delight Academy Nagahama (provisional name),” which is under construction in Nagahama City, Shiga Prefecture.

4. Basic policy on earnings appropriation and dividends

AEON Delight will actively promote investment to enable sustainable growth and quality improvement, including investment targeting environmental value creation with a view to creating a low-carbon society, IT investment, investment in human resources development, and investment to fund mergers and acquisitions, in a bid to raise the AEON Delight Group's corporate value and its value to shareholders in a sustainable way.

With regard to dividends, the Company regards a consolidated dividend payout ratio as a key performance indicator, and aims to maintain stable dividend payments taking the ratio of dividends to consolidated shareholders' equity into account, setting a consolidated payout ratio of 20% or more as an immediate target.

In line with the above, the Company has revised its year-end dividend forecast upward by 3 yen per share from the previous forecast to 15 yen per share (27 yen per share on an annual basis), while implementing an interim dividend payment of 12 yen per share as initially projected.

Record Date	Dividends per Share		
	End of Interim Period	Year-end	Annual
Previous forecast (Announced on April 6, 2009)	12.00 yen	12.00 yen	24.00 yen
Revised forecast	12.00 yen (As initially projected)	<u>15.00 yen</u>	<u>27.00 yen</u>
Results for the previous period (Year ended Feb. 28, 2009)	10.00 yen	12.00 yen	22.00 yen

5. Other Remarks

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in a change in the scope of consolidation): None
- (2) Simplified accounting methods

Method for estimating credit losses on general receivables:

Since the difference between the actual credit loss ratio as of August 31, 2009 and the ratio computed at the end of the previous fiscal year was deemed insignificant, the actual credit loss ratio at the end of fiscal 2009 was used in estimating credit losses.
- (3) Application of accounting methods specific to the preparation of quarterly consolidated financial statements: None
- (4) Changes in accounting principles and procedures, and the methods of presentation used in the preparation of quarterly consolidated financial statements
 - 1) Application of the Accounting Standard for Quarterly Financial Reporting

Effective from the fiscal year ending February 28, 2010, the Company applies the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No.12) and the "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14). The Company also prepares its quarterly consolidated financial statements in accordance with the "Regulations on Quarterly Consolidated Financial Statements."
 - 2) Application of the Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements

Effective from the first quarter of the fiscal year ending February 28, 2010, the Company applies the "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements" (ASBJ Practical Issues Task Force No.18, issued on May 17, 2006) and made necessary adjustments in its consolidated financial statements.

The impact of the application of the new rule on the Company's profit and loss account is insignificant.

6. Consolidated Financial Statements, Etc.
 (1) Consolidated Balance Sheet

(Unit: Millions of yen)

	H1 FY02/2010 (As of Aug.31, 09)	FY02/2009 (As of Feb.28, 09)
Assets		
Current assets		
Cash and deposits	5,712	6,991
Notes and accounts receivable-trade	18,121	18,025
Other	4,340	5,322
Allowance for doubtful accounts	-139	-188
Total current assets	28,034	30,150
Noncurrent assets		
Property, plant and equipment		
Buildings and structures, net	791	762
Land	386	475
Other, net	1,361	1,364
Total property, plant and equipment	2,538	2,602
Intangible assets		
Goodwill	11,679	11,974
Other	585	649
Total intangible assets	12,265	12,623
Investments and other assets		
Investment securities	2,409	1,730
Other	2,060	2,100
Allowance for doubtful accounts	-173	-172
Total investments and other assets	4,296	3,658
Total noncurrent assets	19,100	18,885
Total assets	47,135	49,035

(Unit: Millions of yen)

	H1 FY02/2010 (As of Aug.31, 09)	FY02/2009 (As of Feb.28, 09)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	10,209	10,551
Short-term loans payable	42	163
Current portion of long-term loans payable	25	25
Liquidation of claims credit loans payable	—	1,500
Income taxes payable	1,979	2,385
Provision for bonuses	1,274	823
Provision for reward of business performance	46	—
Provision for directors' bonuses	—	103
Other	3,264	4,578
Total current liabilities	16,841	20,131
Noncurrent liabilities		
Long-term loans payable	44	56
Provision for retirement benefits	601	557
Provision for directors' retirement benefits	54	57
Other	301	153
Total noncurrent liabilities	1,001	824
Total liabilities	17,842	20,956
Net assets		
Shareholders' equity		
Capital stock	3,238	3,238
Capital surplus	2,964	2,963
Retained earnings	22,967	20,852
Treasury stock	-461	-461
Total shareholders' equity	28,709	26,592
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	357	-30
Foreign currency translation adjustment	-7	-11
Total valuation and translation adjustments	350	-42
Subscription rights to shares	110	72
Minority interests	123	1,456
Total net assets	29,293	28,079
Total liabilities and net assets	47,135	49,035

(2) Consolidated Statements of Income

(Unit: Millions of yen)

	First Half of this Fiscal Year (Mar.1 2009 to Aug. 31 2009)
Net sales	72,856
Cost of sales	62,188
Gross profit	10,667
Selling, general and administrative expenses	5,785
Operating income	4,882
Non-operating income	
Interest income	14
Dividends income	22
Equity in earnings of affiliates	5
Other	10
Total non-operating income	53
Non-operating expenses	
Interest expenses	16
Compensation for accident expenses	17
Loss on cancellation of company housing	15
Other	29
Total non-operating expenses	79
Ordinary income	4,856
Extraordinary income	
Reversal of allowance for doubtful accounts	49
Surrender profit of insurance	16
Other	3
Total extraordinary income	70
Extraordinary loss	
Impairment loss	140
Other	3
Total extraordinary losses	144
Income before income taxes and minority interests	4,782
Income taxes-current	1,916
Income taxes-deferred	224
Total income taxes	2,141
Minority interests in income	50
Net income	2,591

(3) Consolidated Statements of Cash Flows

(Unit: Millions of yen)

	First Half of this Fiscal Year (Mar.1 2009 to Aug. 31 2009)
Net cash provided by (used in) operating activities	
Income before income taxes and minority interests	4,782
Depreciation and amortization	367
Amortization of goodwill	446
Impairment loss	140
Increase (decrease) in provision for bonuses	450
Increase (decrease) in provision for retirement benefits	27
Increase (decrease) in provision for directors' retirement benefits	-3
Interest and dividends income	-37
Interest expenses	16
Decrease (increase) in notes and accounts receivable-trade	689
Increase (decrease) in notes and accounts payable-trade	-752
Increase (decrease) in accounts payable-other	-868
Decrease (increase) in accounts receivable-other	61
Other, net	-736
Subtotal	4,584
Interest and dividends income received	38
Interest expenses paid	-11
Income taxes paid	-2,336
Net cash provided by (used in) operating activities	2,275
Net cash provided by (used in) investment activities	
Proceeds from withdrawal of time deposits	715
Purchase of property, plant and equipment	-234
Proceeds from sales of property, plant and equipment	13
Purchase of intangible assets	-55
Purchase of investments in subsidiaries	-1,608
Proceeds from purchase of investments in subsidiaries resulting in change in scope of consolidation	284
Payments for deposit of subsidiaries and affiliates	-43,900
Collection of deposit of subsidiaries and affiliates	44,800
Other, net	66
Net cash provided by (used in) investment activities	81
Net cash provided by (used in) financing activities	
Net increase (decrease) in short-term loans payable	-1,031
Repayment of long-term loans payable	-684
Liquidation of claims credit loans payable	-1,500
Cash dividends paid	-475
Other, net	-15
Net cash provided by (used in) financing activities	-3,708
Effect of exchange rate change on cash and cash equivalents	2
Net increase (decrease) in cash and cash equivalents	-1,348
Cash and cash equivalents at beginning of period	6,970
Cash and cash equivalents at end of period	5,621

Effective from the fiscal year ending February 28, 2010, the Company applies the "Accounting Standard for Quarterly Financial Reporting" (ASBJ Statement No.12) and the "Guidance on Accounting Standard for Quarterly Financial Reporting" (ASBJ Guidance No. 14). The Company also prepares its quarterly consolidated financial statements in accordance with the "Regulations on Quarterly Consolidated Financial Statements."

(4) Note on the going concern assumption: None

(5) Note on significant changes in shareholders' equity: None

[Reference Information]

Financial Statements for the first half of the fiscal year ended February 28, 2009

(1) Interim Consolidated Statements of Income

(Unit: Millions of yen)

Account	Interim period of the previous fiscal year (From March 1, 2008 to August 31, 2008)
	Amount
I. Net sales	73,265
II. Cost of sales	62,705
Gross profit	10,559
III. Selling, general, and administrative expenses	5,486
Operating income	5,073
IV. Non-operating income	52
V. Non-operating expenses	146
Ordinary income	4,979
VI. Extraordinary loss	115
Net income before income taxes and minority interests	4,863
Current income taxes	2,095
Deferred income taxes	65
Net income	2,702

(2) Interim Consolidated Statements of Cash Flows

(Unit: millions of yen)

	Interim period of the previous fiscal year (From March 1, 2008 to August 31, 2008)
Category	Amount
I. Cash flows from operating activities	
Net income before income taxes	4,863
Depreciation and amortization	271
Amortization of goodwill	424
Change in allowance for bonuses	340
Change in allowance for retirement benefits for employees	1
Change in allowance for retirement benefits for directors and corporate auditors	- 8
Interest and dividend income	- 37
Interest expense	30
Loss on disposal/sale of fixed assets	28
Loss from cancellation of company housing contracts, etc.	30
Loss on revaluation of investment securities	111
Change in trade accounts receivable	- 1,458
Change in trade accounts payable	2,189
Change in other accounts payable	- 555
Change in other accounts receivable	- 29
Others	247
Subtotal	6,449
Interest and dividends received	36
Income taxes paid	- 2,579
Net cash provided by operating activities	3,906
II. Cash flows from investing activities	
Net change in time deposits	- 0
Expenditure on acquisition of tangible fixed assets	- 173
Proceeds from sales of tangible fixed assets	34
Expenditure on acquisition of intangible fixed assets	- 80
Expenditure on acquisition of investment securities	- 2
Expenditure on deposits for consumption paid to affiliates under bailment arrangements	- 47,000
Proceeds from return of deposits for consumption paid to affiliates under bailment arrangements	45,500
Payment of guarantee deposits	- 36
Proceeds from collection of guarantee deposits	55
Others	37
Net cash used in investing activities	- 1,664
III. Cash flows from financing activities	
Repayment of funds raised from liquidation of future receivables	- 2,250
Dividends paid	- 396
Net change in treasury stock	- 0
Net cash used in financing activities	- 2,646
IV. Foreign currency translation adjustments on cash and cash equivalents	2
V. Change in cash and cash equivalents	- 402
VI. Cash and cash equivalents at beginning of period	7,657
VII. Cash and cash equivalents at end of period	7,255